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Green Marketing as a Competitive Strategy in Emerging Economies: A Conceptual Perspective

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ABSTRACT

As countries like India, Brazil, and Indonesia continue to grow economically, they also face rising environmental challenges such as pollution, climate change, and overconsumption of natural resources. At the same time, people in these countries are becoming more aware of environmental issues and are starting to expect more responsible behaviour from businesses. In this changing landscape, green marketing—promoting products and services that are environmentally friendly—is becoming more than just a trend. It's turning into a key business strategy that helps companies stand out from their competitors. This paper takes a deeper look at how green marketing can be used as a competitive strategy in emerging economies. Rather than treating it as just a way to advertise eco-friendly products, we explore how it can become a core part of a company's overall strategy. The paper reviews existing studies draws on well-known business theories and proposes a model that shows how factors like government rules, customer expectations, and corporate values can drive green marketing efforts. These efforts, in turn, can lead to better brand reputation, stronger customer loyalty, and access to new market segments. We also discuss some of the challenge's companies face, such as the high cost of going green and the risk of being accused of "greenwashing"—pretending to be environmentally responsible without real action. In the end, this paper suggests that if done genuinely and thoughtfully, green marketing can offer long-term business advantages while also supporting environmental sustainability.

Keywords: Green Marketing, Competitive Strategy, Emerging Economies, Sustainable Branding, Eco-Innovation, Consumer Behavior, Market Differentiation

INTRODUCTION

In recent decades, the conversation around business and sustainability has grown louder, more urgent, and increasingly complex. The world is facing a host of environmental issues—climate change, water scarcity, deforestation, pollution, and the overuse of natural resources. These concerns have prompted not only global action by governments and international organizations but also a shift in how businesses operate, especially in markets that are still developing and rapidly changing. Emerging economies such as India, Brazil, Indonesia, South Africa, and others are experiencing a unique set of circumstances. On one hand, they are undergoing massive economic transformation, characterized by rising income levels, expanding consumer bases, urbanization, and industrial growth. On the other hand, these very developments are putting immense pressure on the environment. Rapid urban expansion, high levels of energy consumption, unsustainable manufacturing practices, and increasing waste are contributing to serious ecological problems. As these nations strive for economic growth and modernization, the challenge lies in achieving progress without compromising environmental sustainability.

In this context, businesses in emerging markets are being forced to reconsider their roles. They are not only producers and sellers of goods and services but also key players in the larger ecosystem of sustainable development. One of the ways companies are responding is through green marketing practice that promotes products, services, and business practices that are environmentally friendly.

What is Green Marketing?

Green marketing is more than just using green colors in advertisements or claiming that a product is “eco-friendly.” It involves the creation, promotion, and delivery of products and services that are designed with environmental impact in mind. This could include everything from using biodegradable packaging and non-toxic materials to adopting energy-efficient production processes and promoting recycling. Importantly, green marketing also encompasses how a company communicates its environmental values to consumers. It includes branding, messaging, and advertising that highlight a business’s commitment to reducing its environmental footprint. But for green marketing to be effective and credible, it must go beyond surface-level promises and reflect genuine, measurable practices.

Why Green Marketing Matters in Emerging Economies

For many years, green marketing was a luxury—something only companies in wealthier, more environmentally conscious markets like Western Europe or North America could afford to pursue. Emerging economies were largely focused on growth, job creation, and industrial expansion, often at the cost of environmental sustainability. However, this narrative is changing rapidly. Several factors are contributing to this shift:

- i. **Increasing Environmental Awareness:** Consumers in emerging markets are becoming more educated and informed about environmental issues. They are asking more questions about where products come from, how they are made, and what impact they have on the planet.
- ii. **Regulatory Changes:** Governments are introducing stricter environmental regulations and encouraging businesses to adopt sustainable practices. For example, plastic bags, emissions standards, and green tax incentives are pushing companies to act.
- iii. **Globalization and Trade Pressures:** Many businesses in emerging economies are part of global supply chains
- iv. **To meet international standards and compete in global markets,** they are required to comply with green norms and certifications.
- v. **Corporate Social Responsibility (CSR):** Firms are recognizing that adopting sustainable practices is not just good for the planet, but also for their reputation. Green marketing is often integrated into broader CSR initiatives to demonstrate corporate accountability.
- vi. **Competitive Advantage:** Perhaps most compellingly, companies are realizing that green marketing can offer a strategic edge. It can differentiate their products, build consumer trust, and create stronger brand loyalty in crowded markets.

Green Marketing as a Strategic Tool

Traditionally, marketing has focused on understanding customer needs and creating value propositions that align with those needs. In today’s world, one of the growing needs—especially among younger, more conscious consumers—is for sustainable and ethical products. Green marketing responds directly to this need. In emerging economies, where competition is intense and brand differentiation is critical, green marketing offers a unique opportunity. It allows firms to position themselves not just as product providers but as responsible, forward-thinking brands that care about people and the planet. For example, a local brand that offers organic, pesticide-free food products in India may be able to build a loyal consumer base by clearly communicating its environmental values. Similarly, a clothing company that uses recycled fabrics or promotes slow fashion could appeal to eco-conscious urban youth. These strategies are not just good ethics—they are good business.

Moreover, green marketing often goes hand in hand with innovation. To create truly sustainable products, companies must rethink their materials, processes, and logistics. This leads to new ways of doing business, potentially opening new markets or cutting costs through improved efficiency.

The Need for a Conceptual Perspective

Given the complex and evolving nature of green marketing in emerging economies, there is a growing need for conceptual clarity. How exactly can green marketing contribute to competitive advantage? What are the key drivers and barriers? How should businesses structure their strategies to align with both environmental goals and market realities? This paper seeks to address these questions by developing a conceptual framework for understanding green marketing as a strategic tool in emerging markets. It draws on well-established business theories—such as Porter’s idea of competitive advantage, the resource-based view of the firm, and stakeholder theory—to offer a comprehensive perspective. The goal is not just to describe green marketing, but to understand how it can be used effectively in real-world business contexts. By doing so, the paper hopes to provide insights that are useful for business leaders, marketers, policymakers, and researchers alike.

OBJECTIVES OF THE STUDY

- i. To explore the role of green marketing as a source of competitive advantage in emerging economies.
- ii. To identify key drivers and challenges in the adoption of green marketing strategies.
- iii. To propose a conceptual framework that links green marketing practices to business competitiveness.

THEORETICAL FRAMEWORK

In any research, the theoretical framework serves as a guiding foundation, offering insights into the relationships among variables and helping to frame the study's goals and propositions. The theoretical framework for the concept of "Green Marketing as a Competitive Strategy in Emerging Economies" draws upon multiple established theories in marketing, consumer behavior, sustainability, and organizational strategies. This section provides a detailed examination of several key theoretical perspectives that are relevant to understanding how green marketing influences competitive strategies in emerging economies.

Stakeholder Theory

One of the core theories relevant to green marketing is Stakeholder Theory, which postulates that businesses are not only accountable to shareholders but also to a variety of stakeholders, including customers, employees, suppliers, regulators, and communities. Stakeholder theory emphasizes that a company should consider the interests of all these parties in decision-making processes (Freeman, 1984; Donaldson & Preston, 1995). In the context of green marketing, stakeholder theory explains why companies in emerging economies would adopt sustainable practices. The pressure from various stakeholders, including customers who demand eco-friendly products and governments that impose environmental regulations, motivates firms to adopt green marketing strategies (Delmas & Toffel, 2008). These stakeholders exert influence over the firm's decision to promote products based on their environmental impact, leading to a competitive advantage as businesses engage with the environmental concerns of these groups (Maignan & Ferrell, 2004).

Additionally, stakeholder pressure often acts as a catalyst for firms to improve their environmental transparency and accountability. Studies have shown that businesses that respond proactively to stakeholder expectations tend to enjoy increased trust, better public image, and stronger market performance (Hart, 1995; Berman et al., 1999). By responding to the demands of stakeholders for eco-friendly products, businesses in emerging economies can differentiate themselves in competitive markets, build stronger relationships with consumers, and enhance their reputation. These responses align the firm's strategies with broader social expectations and environmental goals.

Resource-Based View (RBV)

The Resource-Based View (RBV) focuses on the idea that a firm's competitive advantage is driven by its internal resources and capabilities. In this view, green marketing can be seen as an intangible asset that enhances a firm's brand value, reputation, and consumer loyalty (Barney, 1991; Wernerfelt, 1984). It suggests that companies in emerging economies can leverage their unique resources—such as their ability to innovate sustainable products or integrate eco-friendly processes—to build a sustainable competitive advantage (Hart, 1995; Russo & Fouts, 1997). A key concept in RBV is resource heterogeneity, which emphasizes that companies are not identical in terms of resources. For instance, some firms may possess superior eco-friendly technologies, green innovation capabilities, or managerial know-how in sustainability (Grant, 1991). By adopting green marketing strategies, businesses can capitalize on these resources to create differentiation, lower costs through sustainable production methods, and develop a strong brand identity that resonates with environmentally conscious consumers (Litz & Rajagopalan, 2011).

Additionally, the VRIN (Valuable, Rare, Inimitable, and Non-substitutable) framework within RBV posits that a firm's green marketing strategy could fulfill these criteria, making it a key resource for achieving sustained competitive advantage (Barney & Clark, 2007). When green initiatives are deeply embedded in the firm's culture and operations, and are difficult for competitors to replicate, they serve as strategic assets. As a result, firms can maintain long-term market leadership, especially in emerging economies where green practices are still developing and can offer first-mover advantages (Dangelico & Pujari, 2010).

Competitive Advantage Theory

The Competitive Advantage Theory by Porter (1985) focuses on how firms achieve superior performance in the marketplace through distinct strategic positions. Porter's work is critical in understanding how green marketing can serve as a competitive strategy in emerging economies. He identifies two main approaches to achieving competitive advantage: cost leadership and differentiation (Porter, 1985; Porter & van der Linde, 1995). Green marketing can contribute to both strategies. For instance, firms that adopt green practices such as energy efficiency, waste reduction, or cleaner technologies may reduce operational costs, leading to a cost leadership position (Chen, 2008). Similarly, companies that offer environmentally friendly products—through recyclable packaging, organic ingredients, or reduced carbon footprints—can use these features to

differentiate themselves in the marketplace (Peattie & Crane, 2005).

In emerging economies, where consumer awareness around environmental issues is growing, companies adopting green marketing strategies early can gain a first-mover advantage (Dangelico & Vocalelli, 2017). By offering products with eco-labels, environmental certifications, and sustainability messaging, these firms can cater to a niche but expanding market of eco-conscious consumers, thereby enhancing brand image and customer loyalty (Ottman et al., 2006; Leonidou et al., 2013). Moreover, governments and NGOs in emerging markets increasingly support green initiatives, making environmentally oriented firms more attractive to regulators and investors. This positioning strengthens their long-term competitive edge and aligns business goals with sustainability objectives.

The Theory of Planned Behavior (TPB)

The Theory of Planned Behavior (TPB), developed by Ajzen (1991), is one of the most influential frameworks for understanding and predicting human behavior, including consumer purchasing decisions. The theory suggests that an individual's behavior is influenced by three primary factors: attitudes, subjective norms, and perceived behavioral control (Ajzen, 1991; Armitage & Conner, 2001). In the context of green marketing, TPB offers a valuable explanation for why consumers in emerging economies may opt for environmentally friendly products. Attitudes toward the environment, shaped by knowledge and awareness of ecological issues, play a direct role in forming behavioral intentions (Joshi & Rahman, 2015). For instance, consumers who believe that buying eco-friendly products helps reduce pollution or conserve resources are more likely to make green choices (Yadav & Pathak, 2016).

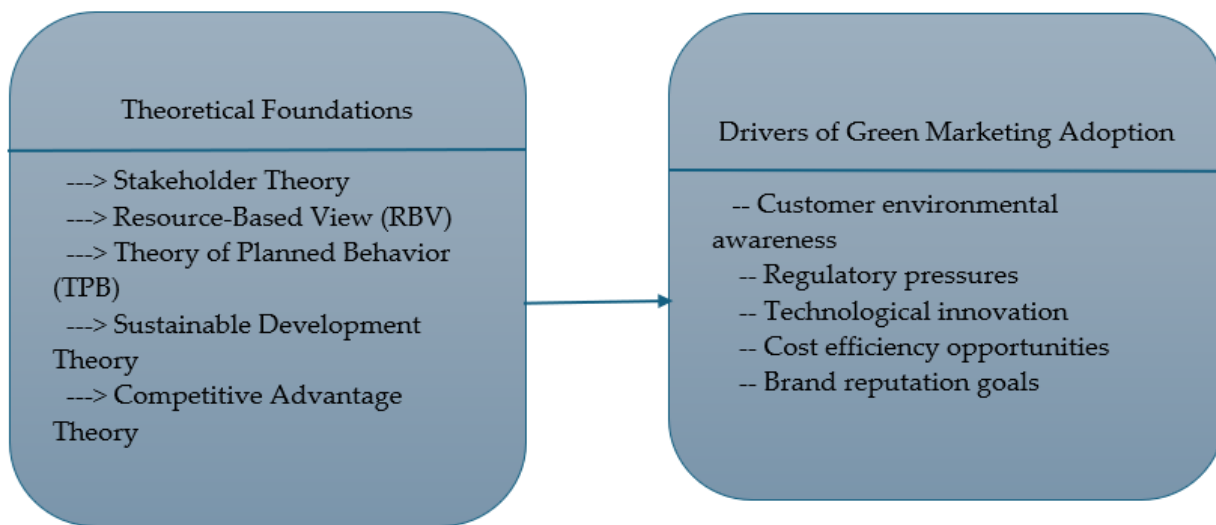
Subjective norms, or the perceived social pressure from family, peers, or media, significantly influence green behavior. In cultures with increasing environmental awareness, consumers often feel compelled to conform to societal expectations and adopt sustainable behaviors (Paul et al., 2016). Social media and influencer marketing further amplify these norms, encouraging pro-environmental consumption. Perceived behavioral control refers to how capable consumers feel in acting on their green intentions. Constraints like price, availability, and lack of knowledge about green products can inhibit action, even if attitudes and norms are favorable (Vermeir & Verbeke, 2008). Therefore, reducing barriers—through better distribution, affordability, and consumer education—can enhance eco-friendly purchasing behavior. Through the TPB lens, green marketing campaigns in emerging economies should focus on shaping positive attitudes, strengthening social norms around sustainability, and reducing perceived difficulties. Such strategies will enhance consumers' intention to buy green and translate those intentions into actual behavior (Nguyen et al., 2019).

Sustainable Development Theory

The concept of sustainable development emphasizes the need for economic growth that meets present needs without compromising the ability of future generations to meet their own needs (Brundtland Report, 1987). In emerging economies, sustainable development is increasingly recognized as a fundamental component of long-term business strategy, especially in the face of environmental degradation and social inequality (Sachs, 2015; Hopwood et al., 2005). Sustainable development theory provides a broad, integrated framework for understanding how businesses can simultaneously pursue environmental protection, economic advancement, and social equity (Drexhage & Murphy, 2010). Within this framework, green marketing emerges as a practical approach that allows businesses to align their operations with the goals of sustainability. By promoting products that are eco-friendly, resource-efficient, and socially beneficial, companies contribute meaningfully to sustainable development (Peattie & Belz, 2010).

In emerging economies, where industrial growth is often rapid and environmental regulations are evolving, green marketing helps firms differentiate themselves while contributing to sustainable consumption patterns (Gupta & Ogden, 2009). It encourages the use of renewable resources, promotes waste reduction, and often involves supporting local communities through ethical sourcing and fair labor practices (UNCTAD, 2019). As such, green marketing not only enhances brand image and consumer loyalty but also helps firms support national and global sustainability goals such as the UN's Sustainable Development Goals (SDGs) (UNDP, 2015). Therefore, the adoption of green marketing strategies becomes a vital tool for firms in emerging markets to support sustainable development in a competitive and socially responsible way.

Figure 1: Theoretical Foundations and Key Drivers of Green Marketing Adoption



DRIVERS AND CHALLENGES IN THE ADOPTION OF GREEN MARKETING STRATEGIES

The adoption of green marketing strategies in emerging economies is influenced by several key drivers and challenges that shape how businesses approach sustainability in their operations. Understanding these drivers and challenges is crucial for companies aiming to implement effective green marketing strategies and gain a competitive edge. This section explores both the primary drivers of green marketing adoption and the challenges businesses face in integrating sustainability into their marketing practices.

Drivers of Green Marketing Adoption

- i. **Rising Consumer Demand for Sustainable Products:** One of the most significant drivers for the adoption of green marketing strategies is the growing consumer demand for sustainable products. As environmental awareness increases, consumers are becoming more conscious of the ecological impact of their purchasing decisions. In emerging economies, where urbanization and disposable incomes are rising, consumers are increasingly prioritizing eco-friendly products. This shift in consumer behavior is particularly noticeable among younger generations—Millennials and Generation Z—who are more likely to value sustainability in the brands they support. The demand for organic, fair-trade, and environmentally friendly products is transforming the way businesses approach product development, packaging, and marketing.
- ii. **Regulatory Pressures and Incentives:** Government policies and regulatory frameworks play a significant role in driving green marketing practices. In many emerging economies, governments are enacting environmental regulations and offering incentives for businesses that adopt sustainable practices. For instance, tax breaks, subsidies for renewable energy, and support for eco-friendly certifications are some of the initiatives used to promote green marketing. In countries like China and India, policies aimed at reducing carbon emissions and promoting cleaner technologies are pushing companies to integrate green strategies into their marketing practices. Businesses that align with these regulatory frameworks not only meet compliance standards but also enhance their reputation as responsible corporate entities, which can foster consumer trust and loyalty.
- iii. **Global Sustainability Trends and Market Access:** As international trade and global supply chains become increasingly interconnected, there is growing pressure on businesses in emerging economies to align with global sustainability standards. Many Western markets, especially in Europe and North America, now demand eco-friendly products and services. Companies that adopt green marketing strategies are able to tap into these global markets, thereby expanding their reach and increasing sales. Global sustainability trends, such as the rise of the circular economy, are pushing businesses worldwide to reconsider their production and consumption models, making green marketing not only a competitive advantage but also a necessity for long-term growth.
- iv. **Corporate Social Responsibility (CSR) and Brand Image:** Increasingly, businesses are realizing that integrating sustainability into their marketing strategies contributes to corporate social responsibility (CSR) goals and improves overall brand image. Companies are no longer just focused on profit maximization but also on enhancing their reputation as socially responsible entities. Green marketing initiatives that emphasize sustainability can help businesses build goodwill and strengthen their brand image. For instance, a company that adopts sustainable sourcing or reduces its carbon footprint

can promote these efforts through its marketing channels, which enhances customer loyalty and trust. Strong CSR initiatives have been shown to foster emotional connections with consumers, leading to increased customer retention and brand advocacy.

Challenges in the Adoption of Green Marketing Strategies

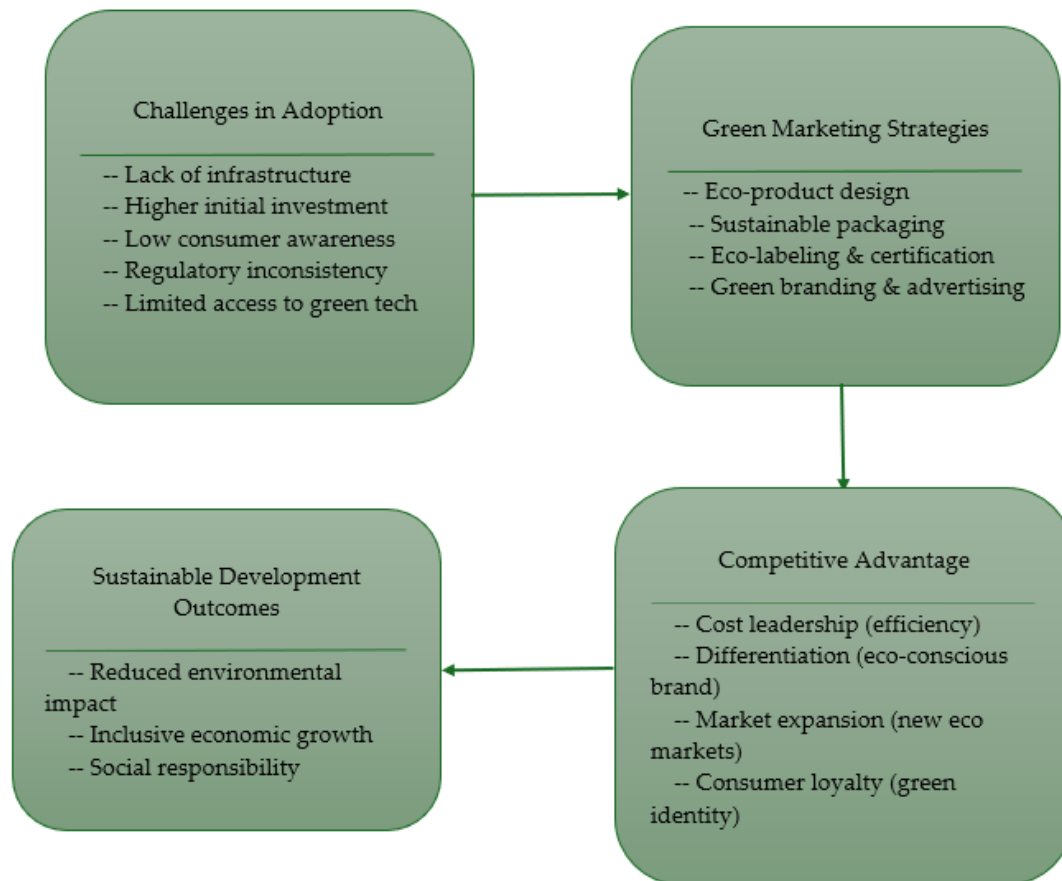
- i. **High Initial Costs and Financial Barriers:** One of the primary challenges businesses face in adopting green marketing strategies is the high initial costs associated with sustainable practices. Whether it is investing in eco-friendly technologies, sourcing sustainable materials, or obtaining green certifications, the financial commitment required can be substantial. For small and medium-sized enterprises (SMEs) in emerging economies, these costs can be prohibitively high, making it difficult for them to implement green initiatives without external support or funding. The upfront costs of transitioning to sustainable operations may also outweigh the immediate financial returns, especially in markets where consumers are not yet willing to pay a premium for green products.
- ii. **Lack of Consumer Education and Awareness:** While demand for green products is rising, consumer education remains a significant hurdle. In many emerging economies, especially in rural or economically disadvantaged areas, consumers may not fully understand the environmental impact of their purchasing decisions or the benefits of sustainable products. Without adequate education and awareness campaigns, even businesses that offer environmentally friendly products may struggle to reach their target audience. Furthermore, some consumers may be skeptical of green marketing claims, seeing them as merely a marketing tactic or "greenwashing" unless there is transparency and credibility in the business's sustainability efforts.
- iii. **Cultural and Societal Norms:** In many emerging economies, cultural values and societal norms play a crucial role in shaping consumer behavior. In some regions, sustainability may not yet be a central priority, with consumers placing more importance on price and product availability rather than environmental factors. Additionally, traditional consumption patterns and local practices may not align with global sustainability trends, making it harder for businesses to convince consumers to embrace green products. Overcoming these cultural barriers requires businesses to tailor their marketing messages to local contexts and focus on highlighting how sustainable practices can benefit consumers in tangible ways, such as cost savings or improved health outcomes.
- iv. **Supply Chain Limitations and Infrastructure Challenges:** The adoption of green marketing is also limited by challenges in supply chain management and infrastructure in emerging economies. For businesses to implement sustainable practices, they often require access to eco-friendly materials, renewable energy, and efficient waste management systems. However, many emerging economies lack the infrastructure to support these sustainable practices at scale. In regions where recycling programs are underdeveloped or where sustainable supply chains are difficult to establish, businesses may find it challenging to source environmentally friendly materials or manage waste in an eco-efficient manner. Moreover, limited access to reliable green technologies and services can make it difficult for businesses to reduce their environmental footprint.
- v. **Greenwashing and Credibility Issues:** As the demand for sustainable products grows, some businesses may attempt to capitalize on the green trend without genuinely adopting eco-friendly practices. This practice, known as greenwashing, undermines consumer trust and creates skepticism about the authenticity of green marketing claims. Companies that exaggerate their sustainability efforts without delivering on their promises risk facing reputational damage and legal consequences. Therefore, it is essential for businesses to ensure that their green marketing claims are credible, substantiated, and transparent to avoid falling into the trap of greenwashing.

CONCEPTUAL FRAMEWORK

A conceptual framework serves as the blueprint for understanding the relationships between various variables in a research study. It helps to visually represent the main factors that influence the phenomenon under investigation and illustrates how these factors interact with each other. For the topic "Green Marketing as a Competitive Strategy in Emerging Economies," the conceptual framework integrates the major elements of green marketing strategies, competitive advantage, and the unique characteristics of emerging economies.

In this section, we will describe the conceptual framework by discussing its components, how they relate to each other, and how they provide insights into the role of green marketing in emerging economies.

Figure 2: Framework Linking Green Marketing Challenges, Strategies, Competitive Advantage, and Sustainable Development Outcomes



The conceptual framework for this study incorporates three main components: Green Marketing Strategies, Competitive Advantage, and the Emerging Market Context. These components work together to shape the competitive landscape of businesses in emerging economies. Each of these components influences the firm's green marketing approach, and in turn, green marketing becomes a competitive strategy that enhances business performance.

Green Marketing Strategies

The foundation of the conceptual framework is built around the green marketing strategies adopted by companies. These strategies include:

- i. **Product Innovation:** Creating eco-friendly products, such as those with reduced environmental impacts, biodegradable packaging, or products made from sustainable materials. Product innovation plays a key role in differentiating a company's offering in the marketplace. For example, in an emerging market, a company that produces energy-efficient appliances or organic foods is likely to stand out due to the increasing awareness of environmental issues.
- ii. **Green Advertising and Communication:** A critical part of green marketing is communicating the environmental benefits of products and services to consumers. Effective green advertising includes clear messaging about the company's environmental commitments, the sustainability of the product, and the positive impact of using it. Companies in emerging markets may utilize digital platforms and social media to spread awareness and build relationships with environmentally conscious customers.
- iii. **Corporate Social Responsibility (CSR):** Green marketing is closely tied to CSR initiatives, where companies demonstrate their commitment to sustainability not just through products but also by supporting environmental causes, reducing waste, and improving supply chain practices. By aligning CSR with green marketing, companies reinforce their eco-friendly positioning in the market.
- iv. **Eco-Labeling and Certification:** Eco-labeling is an essential element of green marketing, as it provides consumers with a trusted indicator of a product's environmental credentials. Many emerging economies have adopted certification programs for eco-friendly products, and companies that obtain certifications like the ISO 14001 (Environmental Management Systems) or Fair Trade can use them as part of their green marketing strategy.

Competitive Advantage

The second major component of the conceptual framework is competitive advantage. This refers to the benefits a company

gains from its green marketing efforts that help it outperform competitors in the marketplace. Companies in emerging economies are increasingly realizing that adopting green marketing can lead to several key competitive advantages:

- i. **Market Differentiation:** Green marketing strategies allow companies to differentiate their products in a market that is often dominated by price-based competition. In emerging economies, where consumers may have fewer choices of eco-friendly options, firms can set themselves apart by offering sustainable alternatives that align with evolving consumer preferences.
- ii. **Brand Loyalty and Trust:** Consumers are more likely to develop brand loyalty to companies that adopt green practices, especially when there is transparency in their environmental claims. As emerging economies experience an increase in consumer awareness regarding environmental sustainability, companies that demonstrate environmental stewardship are likely to earn trust and foster long-term customer relationships.
- iii. **Cost Reduction and Efficiency:** Green marketing does not only lead to improved brand image but can also bring about operational efficiencies. By adopting energy-efficient technologies, reducing waste, and optimizing supply chain processes, companies can lower their operational costs. For instance, a firm that invests in green technologies may save money in the long term by reducing its energy consumption or waste disposal costs.
- iv. **Regulatory Compliance and Global Integration:** In emerging economies, companies that adopt green marketing strategies often do so to comply with both local and international environmental regulations. These practices can open the door to global markets, where consumers and regulators increasingly demand environmentally sustainable products. By aligning with international green standards, businesses can gain access to new markets and partnerships, creating a competitive edge over firms that are slower to adapt.

Emerging Market Context

The emerging market context refers to the unique socio-economic, cultural, and institutional factors that influence business operations in developing or emerging economies. This context plays a crucial role in shaping the adoption of green marketing strategies and their effectiveness. Some of the key factors in the emerging market context include:

- i. **Consumer Awareness and Demand:** In many emerging economies, there is a growing awareness of environmental issues, but it varies across regions and income levels. A segment of the population is becoming more environmentally conscious, leading to increased demand for sustainable products. However, green marketing strategies may face challenges in areas where consumer awareness is still low or where eco-friendly products are perceived as more expensive.
- ii. **Economic Growth and Purchasing Power:** Economic growth in emerging economies has led to increased consumer purchasing power, making it possible for more individuals to afford eco-friendly products. However, the economic disparities in these regions also mean that a large segment of the population may still prioritize price over sustainability. Green marketing strategies in such markets must consider the balance between product pricing and environmental benefits.
- iii. **Government Regulations and Support:** Governments in emerging economies are increasingly introducing regulations and incentives that encourage sustainable business practices. For instance, subsidies for renewable energy projects or tax incentives for companies that adopt green practices can motivate businesses to invest in environmentally friendly technologies. Green marketing strategies are influenced by these regulations, as firms need to comply with national and international standards to avoid penalties and attract eco-conscious consumers.
- iv. **Cultural and Societal Norms:** In emerging economies, cultural factors play an important role in consumer behavior. For instance, the concept of sustainability may be closely linked to traditional values such as respect for nature, community-based resource sharing, and stewardship of natural resources. Companies that align their green marketing strategies with local cultural values may be able to connect more effectively with their target audience and build stronger emotional ties with consumers.

Interrelationships in the Conceptual Framework

The conceptual framework highlights the interconnections between green marketing strategies, competitive advantage, and the emerging market context. These components do not operate in isolation but interact with each other in several ways:

- i. **The Influence of the Emerging Market Context on Green Marketing Strategies:** The socio-economic conditions, regulatory environment, and consumer awareness in emerging economies shape the way green marketing strategies are implemented. For example, in a market where consumers are highly aware of environmental issues, companies may adopt more aggressive green advertising and eco-labeling strategies. In contrast, in regions where awareness is low, businesses may focus on education and awareness-building as part of their green marketing efforts.
- ii. **Green Marketing Strategies as a Path to Competitive Advantage:** The successful implementation of green marketing strategies leads to a competitive advantage. As companies differentiate themselves with environmentally friendly products, they build stronger brands and increase customer loyalty. Green marketing not only helps businesses comply with regulations but also positions them as forward-thinking leaders in sustainability, which can translate into better market performance.

- iii. **Feedback Loops Between Competitive Advantage and the Emerging Market Context:** As companies gain competitive advantages through green marketing, their success influences the broader market. For example, if a company in an emerging economy successfully gains market share through eco-friendly product offerings, it may inspire competitors to adopt similar strategies, gradually changing the competitive landscape. Additionally, government regulations may evolve to reflect growing environmental concerns, further reinforcing the competitive advantages of firms that have already embraced green marketing.

CONCLUSION

This study highlights the growing relevance of green marketing as a strategic tool for businesses in emerging economies. The findings suggest that businesses embracing green marketing are better positioned to differentiate themselves in competitive markets, build stronger relationships with environmentally conscious consumers, and access global markets where sustainability is increasingly valued. Green marketing not only offers a competitive advantage but also aligns with broader global trends toward sustainability, which is increasingly demanded by both consumers and regulators. However, while the benefits of green marketing are evident, businesses in emerging economies face several challenges in fully capitalizing on these advantages. High initial costs, lack of consumer education, and cultural resistance in certain regions are significant barriers that companies must overcome. Furthermore, the inconsistency in enforcing environmental regulations in some markets presents an additional challenge, as it creates uncertainty and uneven competition among businesses. Despite these challenges, the study also underscores that green marketing, when executed strategically, can lead to increased customer loyalty and brand value, particularly in urban areas where environmental awareness is higher. As consumer preferences evolve, especially among younger generations, businesses that invest in sustainability today will likely reap the long-term benefits of strengthened brand equity and access to new consumer segments. Governments and institutions play a crucial role in this transformation by offering incentives for green practices and promoting regulations that foster a sustainable business environment. As environmental concerns continue to shape global markets, businesses that adopt green marketing strategies will not only improve their competitive position but also contribute to the global push for a more sustainable future. In the long run, green marketing will likely become a central component of business strategy in emerging economies, as companies realize that sustainability is not just a moral imperative but a key driver of growth and innovation.

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